

## **Appendix 3 Leadership Team Feedback: Timeline and Summary of Changes**

### **UFS Leadership Team comments and response**

#### **7 January 2026**

Leadership Team first raised comments requesting that the Urban Forest Strategy follow the Council's corporate design approach and be aligned with the wider programme of strategy reviews, with designed versions to be produced post-Cabinet approval.

#### **23 January 2026,**

Leadership Team provided detailed feedback asking for a shorter and more accessible main document, improved alignment with the Climate Change and Biodiversity strategies, a stronger 'One Council' voice, greater use of visuals and headline data, clearer framing of the 20% canopy ambition and timescales, and reduced technical jargon.

#### **26 January 2026**

Officers confirmed these points would be addressed through restructuring and shortening the main strategy, moving detailed content into Topic Papers and appendices, improving visuals and alignment, clarifying the canopy target rationale and timescales, and strengthening corporate framing.

#### **11 February 2026**

Officers provided Leadership Team with a revised and shortened version (v4.1) showing how these comments had been addressed.

#### **13 February 2026**

Leadership Team confirmed the revised draft was tighter and clearer, with only minor presentational suggestions remaining.